Committee:	Performance and Audit	Agenda Item
Date:	15 November 2016	
Title:	Quarter 2 Corporate Risk Register 2016/17	14
Author:	Richard Auty, Assistant Director Corporate Services	Item for information

Summary

1. This report presents the Corporate Risk Register as at the end of quarter 2 2016/17. The report also provides an overview of changes to the council's risk management processes due to be implemented at the beginning of 2017/18.

Recommendations

2. None

Financial Implications

3. There are no financial implications associated with this report.

Background Papers

4. None

Impact

5.

Communication/Consultation	The Risk Register is discussed and updated by the Corporate Management Team at least quarterly.
Community Safety	None
Equalities	None
Health and Safety	None
Human Rights/Legal Implications	None
Sustainability	None
Ward-specific impacts	None
Workforce/Workplace	None

Situation

6. Appendix A is the council's Corporate Risk Register. It continues the approach of identifying the key risks associated with delivering the council's main strategic objectives.

7. From April 2017 there will be several changes to the way the council monitors its key strategic risks. It has been a number of years since processes were reviewed.

8. The main changes, which members will see reflected in risk reports for the 2017/18 year onwards are as follows:

9. The council's risk registers will look at opportunities as well as threats in determining the risks it faces. Risks are uncertainties that may impact on the success of the council in delivering its aims and objectives. The effect of these uncertainties can be a positive event or action that will enhance the organisation's ability to achieve its objectives (an opportunity) or a negative event or action that will adversely affect the organisation's ability to achieve (a threat).

10. The Corporate Risk Register will take a wider view of the key threats and opportunities facing the council, with a broader scope than the current Corporate Plan-based approach. The Corporate Risk Register will contain those risks which are of critical concern; therefore members may expect to see fewer risks than at present but with more detail about each.

11. Risks will be classified under one or more categories, allowing easier identification of the nature of threats and opportunities facing the council. The categories are:

- Service/Project Effectiveness
- Health and Safety
- Reputation
- Financial/Economic
- Physical/Environmental
- Compliance/Legislative/Political

12. Risk tolerance levels will also be redefined. The risk tolerance level is the acceptable level of risk for the council depending on the type of risk. For example, the council may be willing to tolerate a greater level of risk in matters relating to its reputation, acknowledging that sometimes it must make unpopular decisions, than in matters relating to legislation or the safety of the public and its employees.

13. A new risk management policy will sit alongside the new risk registers. The policy will include guidance on defining, scoping and scoring risks.

14. The possibility of organising training sessions for senior officers and committee members is being investigated.

Risk Analysis

15.

Risk	Likelihood	Impact	Mitigating actions
That the council does not effectively monitor the risks it faces in delivering its corporate aims and objectives	1 – The register was created, and regularly monitored, by the Corporate Management Team	3 – If mitigating actions are not identified and acted upon, then there could be serious consequences for the delivery of services	Each corporate action and associated risk is owned by a member of the Corporate Management Team. Colleagues provide challenge and discussion regularly to ensure steps are being taken to reduce the likelihood and/or impact of those risks. Changes to the council's approach will create an even more effective risk management framework.

1 = Little or no risk or impact
2 = Some risk or impact – action may be necessary.
3 = Significant risk or impact – action required
4 = Near certainty of risk occurring, catastrophic effect or failure of project.